# Activities Report 2018



# Techinical Information

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Marlene Inês Spaniol

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#### **Executive Team**

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Renato Sérgio de Lima

**Executive Director** 

Samira Bueno

**Project Coordinator** 

**David Marques** 

**Technical Team** 

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**Administrative Team** 

Débora Lopes Elaine Rosa Sueli Bueno

**Consultant** 

Cristina Neme

#### **Communications Consultancy**

Analítica Comunicação Corporativa

#### **Visual Production**

Eduardo Truglio

# **Summary**

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# **Editorial**

When we talk about public safety data and violence in Brazil, we're usually met with alarming and growing numbers, eliciting our private war against ourselves. The country is being flooded with the blood of our youth as it is decimated by lethal violence

The multiple projects and institutional products of the Brazilian Forum on Public Safety (BFPS) play a strategic role in clarifying this calamity. Such projects, products and interventions have been fundamental in highlighting the reality of the area and building an agenda proposing essential solutions to transform this perverse system, which in 2017, generated almost 64 thousand intentional violent deaths.

According to a survey made by Google Trends tool, all the searches made with the term "public safety" in the past 5 years are correlated with the searchers of the term "Brazilian Forum on Public Safety". Meaning the public debate on public safety is influenced by data and projects of the BFPS unequivocally. This is a major legacy and represents a huge responsibility for the organization.

Based on the organization's information, many analysts and/ or professionals from the area alert us to the factual inefficiency of criminal and penitentiary policies in effect today. There is a lot of work being done; however, each institution, that's part of what is called Criminal Justice and Public Safety System acts of its own volition, in accordance to its particular guidelines and priorities. There is almost no coordination or integration, therefore the directions of Public Safety are guided by daily emergencies and in *flagrante delicto* arrests, leading the country to live under fear and panic.

It's never enough pointing out to the fact that Brazil has been presenting growing numbers of lethal violence for decades, which has been accentuated in the latest years with the rise of homicides in the Northeast region. In spite of this scenario, reducing lethality rates has been achieved in all states of the Northeast in 2018. Such a deed deserves to be praised, and its sustainability demands efforts from the authorities.

In order to do so, it is necessary to increase the Union's participation in these efforts, both through the induction of policies in states and municipalities, both to ensure coordination and information.

It has been long since the BFPS has been emphasizing the fact that the lack of coordination between the federation and between State's Powers and organs in preventing violence and fighting against organized crime is a major deficiency, hindering the improvement of public safety in Brazil. Moreover, in order to mitigate this lack of coordination, the organization has encouraged the creation of coordination spaces and efforts for integration.

The BFPS, in concert with the World Bank, anticipated trends and guided the debate on governance and integration in public safety. The organization was positively surprised when, in 2018, Brazil managed to overcome some of its historical difficulties in the field and advanced in the approval and regulation of the SUSP (Single Public Safety System).

The SUSP, which had been in progress for almost two decades, comes from the attempt to coordinate efforts and increase the capacity of the public authority to tackle crime, violence and the need to reduce fear and to guarantee rights. All of which is already being practiced in several other areas of public administration, such as health, education and social assistance, but faced strong resistance in the field of public safety.

The area remains lost in its corporate disputes, legal competencies

and police mandates. The SUSP was formally born in the second semester of 2018. The data released by the Violence Monitor, a strategic partnership maintained by the BFPS with G1 News Portal and the Centre of Violence Studies of the University of São Paulo (NEV / USP), indicates a reduction of around 13% in homicides in comparison with 2017. This gives us some hope, though none of this is permanent and it all may collapse. Nonetheless, it's an important step. The data produced by the Violence Monitor does not include deaths caused by the Police, which grew in Rio de Janeiro during the period of Federal Intervention in the states security system, as pointed out by data produced by the BFPS.

Even though SUSP has not yet yielded concrete results, its mere approval elicits a mood of cooperation in the organizations of the area. It may be the biggest evidence that the country realized the importance of federal and republican coordination in public security.

The Federal Government and the Judiciary have finally started talking about the integration and compatibility of their records and databases; several Federation Units have designed or remodelled special homicide reduction programs. In cases such as Alagoas, Rio Grande do Norte, Ceará and Acre, which were amidst an open dispute

between criminal organizations initiated inside the prisons for new routes and points for international trafficking of drugs and weapons, created task forces dedicated to identifying and reducing attacks.

It is also important highlighting that the issue of violence against women was a priority, and several initiatives began being structured in order to address this issue. The BFPS once again, acted as a pioneer, establishing partnerships with various organizations. It created the BFPS Quality Stamp Awards to recognize successful practices for preventing and combating violence against women. Through it, several initiatives that were often diluted in the daily broadness of the Criminal Justice and Public Safety systems activities could be acknowledged and strengthened.

For all the aforementioned, BFPS, in its 12 years of existence, has reiterated its plural character (made up of different segments) and its commitment to this agenda as envisioned in the organization constitution. The BFPS is composed of men, women, police officers, judges, Public Ministry agents and Civil Society members, dedicated to envision and propose new pathways. In order to achieve this, the organization is radically committed to transparency and accountability, promoting them as tools for modernizing the Brazilian State and improving public policies.

In addition, for the coming 2019-2022 cycle, the BFPS has renewed its strategic planning, adding themes such as professional development, problem oriented policing, coordinated approach to combating organized crime, and monitoring of violence against fundamental rights in its agenda of information and evidence dissemination, as well as in its projects and institutional products.

For the organization, information has a strategic, transformative value, as it displays options and alternatives. From that point on, it is possible to address violence and suppress crime.

2018 was, without a doubt, one of the most difficult years for the BFPS in terms of sustainability and activity implementation. It was a year we had to rely on valuable support and aid from our partners. A year to renew our belief in networking and connecting with different actors in the field. It is not by accident that 2018 motivated and convinced us that coherence, political-electoral independence and the irreplaceable commitment to democratic and civic values of our Constitution are and will remain our main strengths.

Certainly, there will be many challenges in 2019, but we will not lack the strength to defend citizenship as the most powerful instrument for the lasting reduction of violence and fear, advocating for the modernization of public security.

## BFPS Strategic Objectives: 2019-2021

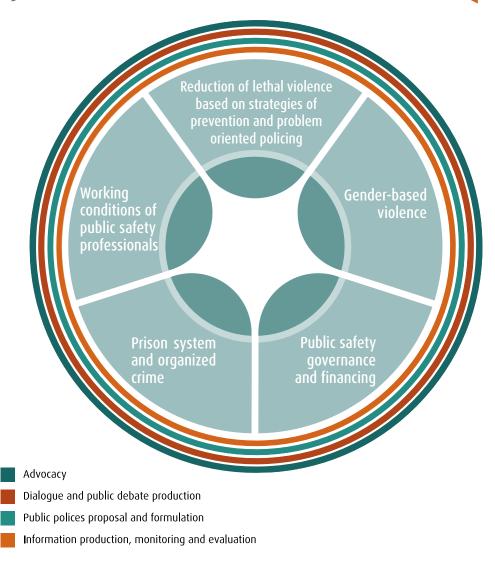
Since its creation, the Brazilian Forum on Public Safety acts based on guidelines and defined values of its Social Charter. Every three years, it defines its work plan in its strategic planning meetings, led by the Fiscal and Administrative councils and some external guests, contributing to the equation of expectations and challenges.

In 2018 the organization achieved its planning for the triennium 2019-2021. The work plan recommends that the project cycle be built with a view to achieving the objectives outlined, making the best of opportunities for innovation and financial sustainability of the BFPS, comprising five main

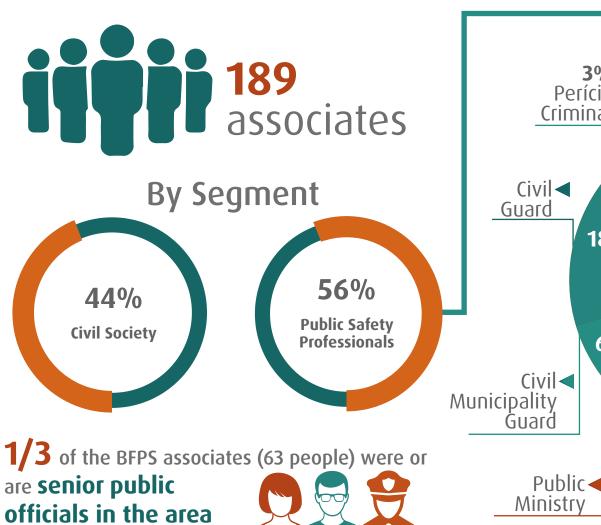
thematic axes.

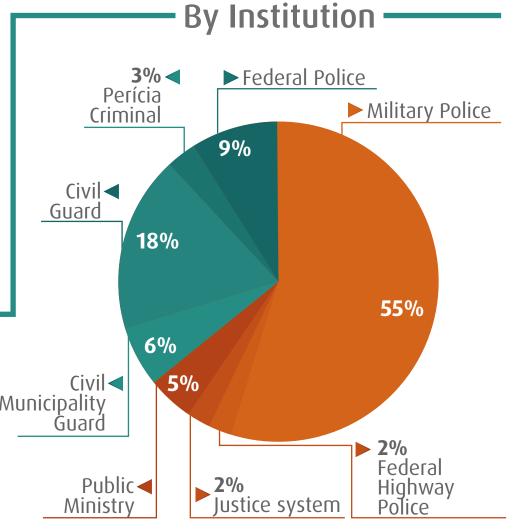
The BFPS conceives four ways of acting when it comes to its main themes. They are mostly defined by the profile of the technical team, funding opportunities available and opportunities offered by the public authorities. Themes may be worked upon through one or more of the following dimensions, according to their nature:

- Advocacy;
- **II)** Dialogue and public debate production;
- **III)** Public polices proposal and formulation;
- **IV)** Information production, monitoring and evaluation.

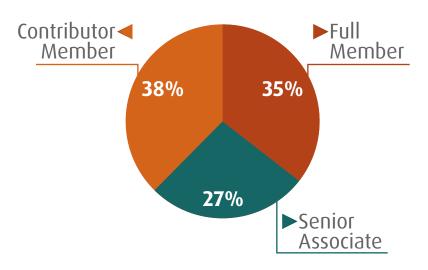


## BFPS Facts and Figures

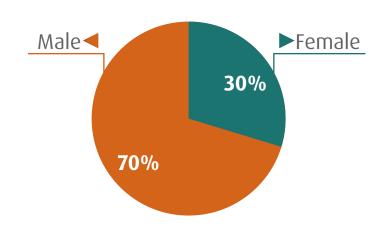




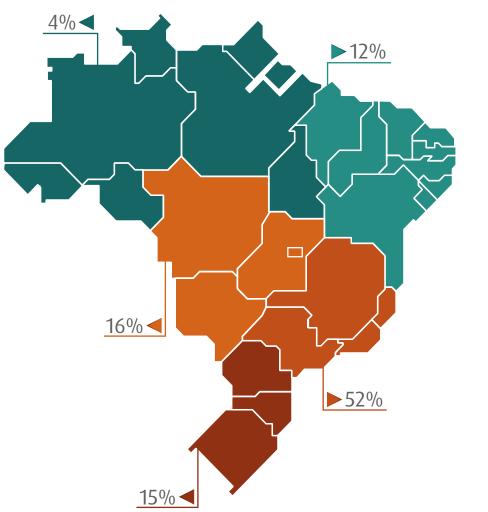
## By Category



## By gender

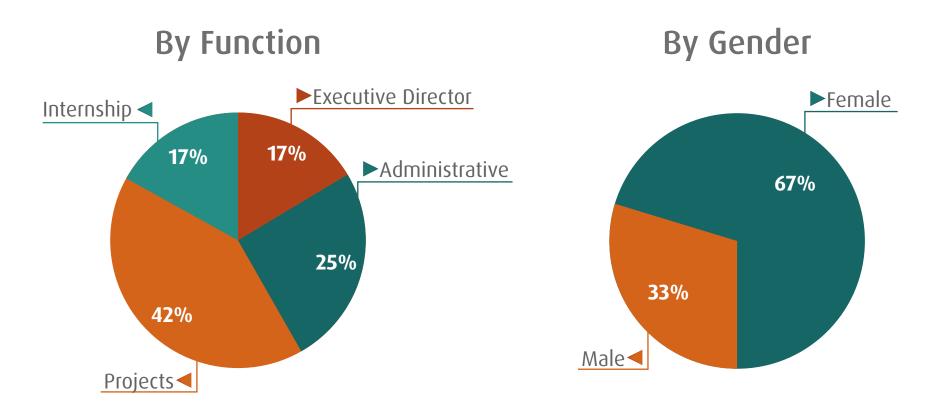


## **Por Region**

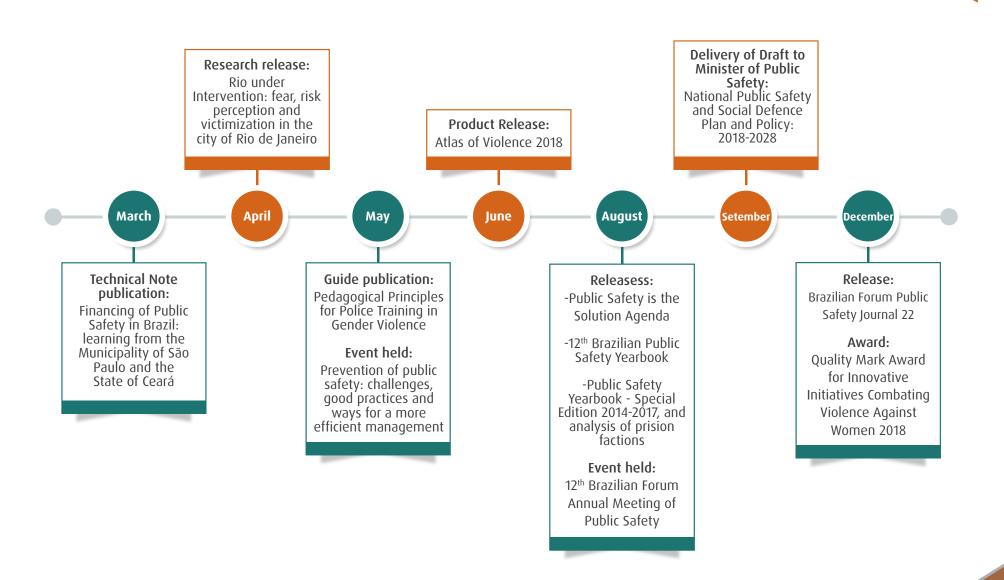


## BFPS Team





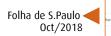
## BFPS Timeline 2018



## The BFPS in 2018

- Guided the media with data on violence and the importance of policy planning based on evidences
- Advocated for reviewing governance in the area, in order to increase efficiency and effectiveness in the public policies actions
- Anticipated the political debate on the election year, pointing out to the dimension of fear and violence in the choices of Brazilians
- Questioned political decisions, such as Rio de Janeiro's Federal Intervention in the public safety
- The BFPS took part in all special publications on the area produced by the big press: Folha, Estadão, O Globo, Globonews, TV Globo, CBN, SBT, Record, Uol, G1, BBC, El País, among others
- Pointed to flaws in the conduction of Public Safety policies

## BFPS in the Media



O programa de governo de João Doria (PSDB) se ancora na redução de mortes violentas, grande vitrine da gestão tucana no estado: a taxa chegou a 10,7 casos por 100 mil habitantes no ano passado, quase três vezes menor que a média brasileira e a menor entre os estados, segundo balanço do Fórum Brasileiro de Segurança Pública.

Doria e França têm planos genéricos sobre combate ao crime organizado

Propostas dos candidatos ao Governo de SP não detalham como enfrentamento será feito

FOLHA DE S.PAULO

# Números da violência assombram: são quase 200 mortes por dia no Brasil Jornal Nacional Aug/2018





As propostas apresentadas, porém, são vistas com ressalvas por especialistas e pesquisadores em segurança pública. O pesquisador do Ipea (Instituto de Pesquisa Econômica Aplicada) e conselheiro do Fórum Brasileiro de Segurança Pública, Daniel Cerqueira, afirma que as propostas de Bolsonaro vão na "contramão do que se espera de politicas efetivas e racionais."

"A política dele está baseada no tripé endurecimento penal, licença indiscriminada para o policial matar e a possibilidade de todos terem arma de fogo. Cada um desses elementos é um equívoco terrível, e conjuntamente vão significar uma tragédia social", afirma.



Data from the independent Brazilian Public Security Forum said that an average of 14 people died at the hands of police officers every day - an increase of 20% from the previous year.

Rapes also rose 8% to 60,018, while murders of women increased 6.1% to 4,539.

"It is a devastating scenario," said Renato Sérgio de Lima, director of the forum, who said the homicide figures had been exacerbated by antiquated laws and police procedures and the growth in organised crime. Most victims were young, black men from poor urban areas, he said.

"The numbers show we have a serious problem with lethal violence," he said.

The Wall Street Journal Aug/2018



#### The New york Times

#### 'We'll Dig Graves': Brazil's New Leaders Vow to Kill Criminals

RIO DE JANEIRO - Jair Bolsonaro, Brazil's next president, won over millions of voters by vowing to make it easier for the police to kill criminals and crush the nation's violent gangs, often flashing a gun sign with his hands.

"You're implementing the death penalty in the police's day-to-day activities," said Ms. Bueno. "In addition to being illegal, contrary to the constitution and immoral, it will make police officers more vulnerable."



© 21 março 2018

The New York Times

Oct/2018

BBC Brasil Oct/2018

Segundo Arthur Trindade, conselheiro do Fórum Brasileiro de Segurança Pública e professor da Universidade de Brasília, em teoria o governo federal deveria repassar verbas para as Forças Armadas para custear tais operações. Mas não é o que tem acontecido na prática.

"O que vemos é que muitas vezes as Forças Armadas são empregadas e não recebem o repasse, ou recebem parcialmente o valor", aponta Trindade. "Com isso, recursos anteriormente alocados para outras áreas precisam ser remaneiados."



**■ \*** ESTADÃO

Política

#### 'É preciso menos ideologia e mais políticas públicas'

Para Lima, sociedade deve decidir se quer combater o crime ou a violência; modelo atual fortalece facções

Renato Sérgio de Lima, do Fórum Brasileiro de Segurança Pública

Marcelo Godoy, O Estado de S.Paulo

O combate ao crime violento deve ser a prioridade do próximo presidente. E, para tanto, o uso de drogas não pode ser mais um caso de polícia. A Segurança Pública deve mudar nara combater o crime organizado. O Fórum Brasileiro de Segurança Pública, o Instituto Sou da Paz e o Instituto Igarapé fizeram um programa mínimo para a área. Renato Sérgio de Lima, presidente do Fórum, fala sobre essas propostas e a violência no País.



#### MONITOR DA VIOLÊNCIA

Monitor da Violência: um ano depois, apenas 2% dos casos de morte violenta têm condenados pelos crimes

Novo levantamento feito pelo G1 mostra que os inquéritos de 687 dos 1.195 casos continuam em aberto. Menos da metade já tem um autor identificado. Há até agora 30 casos julgados. Em programa especial, Profissão Repórter mostra ciclo da impunidade no país

**G**1 Sep/2018

> Folha de S.Paulo < Apr/2018

Entre 2008 e 2017, 680 policiais militares paulistas foram assassinados, segundo dados da SSP (Secretaria da Segurança Pública) e do FBSP (Fórum Brasileiro de Segurança Pública) compilados pelo UOL. Desse total, 523 policiais foram mortos fora de serviço —o que representa 77% do total. Outros 157 foram assassinados durante o trabalho. O número de PMs mortos no período representa 0,7% do total de 87.300 PMs que trabalham atualmente no estado.



SÃO PAULO Pouco antes das 15h da última quinta-feira (19), o cabo da PM

(Polícia Militar) Elton Ricado Cunha, 38, saju de seu apartamento, no centro de Diadema, no ABC paulista, e pegou um ônibus

intermunicipal da linha Ferrazópolis Jabaquara para ir trabalhar. À paisana e com a arma na cintura, ele estava a caminho de seu

batalhão, na praça Roosevelt, centro da capital paulista, quando dois assaltantes entraram no ônibus e anunciaram um assalt

**►** Estadão Aug/2018

CBN (E) AO VIVO

Cidade Segura - Fabíola Cidral, Samira Bueno

#### investigar e combater a origem dos crimes

O medo que as pessoas vem sentindo, com o aumento da

O medo ronda a cidade: hora de

violência, faz todo sentido. Isso gera traumas nos moradores, que, claro, terão receio de sair de casa à noite, por exemplo. E o que fazer para resolver o problema da violência tão cruel em São Paulo, como o caso da morte do médico Roberto Kikawa, vítima de latrocínio? O primeiro passo é entender que o latrocínio, que é o roubo seguido de morte, está ligado diretamente à disparada nos assaltos. É preciso, então, enfrentar as quadrilhas e apreender armas. Mais: investigar e prender.

More than **4 thousand** press quotes, considering radio and television in 2018.

**61** international press quotes (jan-oct/2018)

CBN < Sep/2018

## Institutional Products and Projects



## Institucional Products



### Public Safety Yearbook

The Brazilian Public Safety Yearbook is the only systematic publication gathering national statistics regarding police institutions and crimes in Brazil. Such statistics are produced from the states polices' criminal records, information on prison system, expenditures on Public Safety, among other records varying through the editions.

Available at: http://www.forumseguranca.org.br/atividades/ anuario/

### Safe City

Weekly broadcast aired every Tuesday morning on CBN São Paulo Radio, in which BFPS commentators analyze the major Public Safety highlights of the week.

Available at: http://m.cbn.globoradio.globo.com/comentaristas/ cidade-segura/CIDADE-SEGURA.htm

#### Atlas of Violence

Produces statistics regarding homicides based on data consolidated by the Ministery of Health, enabling analyses regarding the victim profiles and the characteristics of the crimes. The historical series drawn up by the Atlas are available on an online platform. The publication, resulting from a partnership between BFPS and the National Institute of Applied Economic.

Available at: http://www.forumseguranca.org.br/publicacoes/ atlas-da-violencia-2018/

#### Brazilian Journal of Public Safety

Biannual interdisciplinary scholar issue maintained by BFPS since 2007. Publishing works by police officers and scholars alike, the journal is now moving toward his 23rd edition.

Avalable at: http://revista.forumseguranca.org.br/

#### Monitor of Violence

Developed by BFPS in concert with G1, a News portal owned by Globo Group, and Universidade de São Paulo's Violence Studies Center, the Monitor of Violence is a journalistic project aimed at mobilizing the country to reducing homicides. Its means are the mapping and publicization of data regarding homicides, along with analyses of such data. In 2018, the initiative was awarded the Public Choice Data Journalism Award, the major awards on data journalism worldwide.

Available at: https://q1.globo.com/monitor-da-violencia/

#### BFPS Quality Mark Award for Innovative Initiatives Combating Violence against Women

Initiative for recognizing police and justice system practices with a potential for transforming scenarios characterized by high vulnerability rates of violence against women, systematizing and diffusing the most relevant experiences on such field. In 2018, a project was developed with support of the Avon Institute and Caixa Seguradora.

Available at: http://casoteca.forumseguranca.org.br/

### ► BFPS Annual Meeting

Being the main referential space when it comes to debating Public Safety on a National scale, the meeting connects diverse publics related to the BFPS, from police officers to scholars.

In 2018, the 12th Meeting was held in Brasília, from Aug. 20th to Aug. 22nd.

There were 45 activities (41 roundtable discussions, 1 workshop and 3 conferences), with over 196 special national and international lecturers, and an attendance totaling 748 people. In the occasion, a debate regarding Public Safety was held with representatives of seven of the Candidates to the presidential elections, in a partnership with G1, a major national news portal.

Available at: http://encontro.forumseguranca.org.br/

# Projects <

Consultancy – Draft of Policy and National Plan for Public Safety and Social Defence

At the request of the Ministry of Public Safety, and in concert with the World Bank and the IDB, the BFPS developed a draft Policy and National Plan for Public Safety and Social Defence: 2018-2028, which was evaluated by the National Public Safety Council and Social Defence and approved by Decree in December 2018. From that moment on, the Federative Units will have two years to adapt their actions and policies to the official text if they want to receive federal resources.

Available at: http://www.seguranca.gov.br/Acesso/consulta-publica/anexos/anexos-plano-nacional-de-seguranca-publica/plano-nacional-de-seguranca-publica-e-defesa-social.pdf

Violence and Citizenship: the legitimacy of killing and dying on Public Safety Policies in Brazil

Scholar Project approved by the National Council for Scientific and Technological Development (CNPq), developed in concert with the Public Ministry National Counsil (CNMP) for mapping and analyzing the flow of prosecutions involving violent deaths perpetrated by and against police officers.

Evaluation of the quality of public spending on violence prevention in the state of Ceará

Participation in IDB-funded research to assess the quality of public spending on violence prevention programs in a comparative perspective in 6 countries of Latin America and the Caribbean

#### Public Safety is the Solution Agenda

Publication offering essential political propositions for containing violence in Brazil and modernizing its sublic safety system. The agenda was developed in concert with Instituto Sou da Paz, and Instituto Igarapé, on the occasion of the 2018 presidential elections.

Available at: http://www.forumseguranca.org.br/publicacoes/agenda-seguranca-publica-e-solucao/

# Enhancing the role of the polices in combating violence against women

Project for mapping the scenario of violence against women in Brazil, guiding the public debate on the subject, while also mapping, documenting and disseminating good practices developed by the police in dealing with violence against women in Brazil. Work supported by the Federal Fund for the Defence of Diffuse Rights Council.

Available at: http://www.forumseguranca.org.br/wp-content/uploads/2019/02/relatorio-pesquisa-2019-v6.pdf

#### Rio under intervention: fear, risk perception and victimization in the city of Rio de Janeiro

Opinion survey, developed in partnership with the Datafolha Institute and the Intervention Observatory, polling inhabitants of Rio de Janeiro in order to monitor and evaluate the Federal Intervention on Rio de Janeiro's public safety.

Available at: http://www.forumseguranca.org.br/publicacoes/rio-sob-intervencao-medo-percepcao-de-risco-e-vitimizacao-na-ci-dade-do-rio-de-janeiro/

#### Women convicted for trafficking and the flow of the criminal justice system

Development of an exploratory study funded by Porticus, on the flow of criminalization, incarceration and social reintegration of women awaiting trial or convicted of crimes related to the Drug Law and the Toxic Law.

# Study on urban violence in Brazil and its humanitarian consequences

Research on the impact of urban violence in people's life and its impact on the application and operation of health and education public services, funded by the International Committee of the Red Cross (ICRC).

Financing Public Safety in Brazil: learning from the cases of São Paulo city and State of Ceará

The study analyses the obstacles in searching for public data on financing Brazilian public safety sector, recommending changes in such information compilation, as well as proposing improvements in transparency and budget data control in such sector. Publication funded by the Betty e Jacob Lafer Institute.

Available at: http://www.forumseguranca.org.br/publicacoes/financiamento-da-seguranca-publica-no-brasil-aprendizados-a-partir-dos-casos-do-municipio-de-sao-paulo-e-estado-do-ceara/

#### Consultancy for the elaboration of the Public Safety document: the importance of governance

Consultancy held for the National Confederation of Industries (CNI), considering the 2018 presidential elections. The goal was to offer a diagnosis of violence and public safety management in Brazil, while also presenting a cluster of proposals for improving governance of the field nationally, accomplishing the Union's role as a foster of policies in local governments through coordination, capacitation and financing.

Available at: https://bucket-gw-cni-static-cms-si.s3.amazo naws.com/media/filer\_public/99/66/9966e2ce-b86b-442f-880c-80521ced1164/seguranca\_publica\_web.pdf

# Municipal Plan for Violence Prevention in Teresina/Pl

The project aimed at providing technical assistance within the scope of the Programa Vila Bairro Segurança (Village Neighborhood Safety Programme), which constitutes municipality's violence prevention public policies, and training of the municipality's public officers (Municipal Guards included) core.

## Monitor of the uses of police force in Latin America

Participation in research, supported by the Open Society Foundations (OSF), in concert with LAV / UERJ, aimed at elaborating a regional report on monitoring the use of police force in Latin American countries such as Brazil, Colombia, Venezuela, El Salvador and Mexico.

Identifying and replicating best policing practices to reduce violence against women in Brazil

Implementation of three workshops to train public security professionals on gender issues and violence against women, as well as the promotion of a one-week technical exchange with the British Police for police officers representing the three initiatives awarded with the 2017 Innovative Initiatives Combating Violence against Women Award. The project was supported by the British Embassy in Brazil.

Protocols for providing support to women victims of sexual and domestic violence in police institutions

Project developed in concert with the Caixa Seguradora Institute aimed at systematizing the data gathered from mapping the best practices identified through the BFPS Quality Stamp Award project, producing at least two protocols for the Civil Police and two for the Military Police.

Prevention of violence and public safety event: challenges, best practices and pathways for a more efficient management

The event, which took place in São Paulo, was held in concert with the World Bank and the Inter-American Bank for Development, aimed at discussing with federal, state, and municipal public officials, public policies for violence prevention based on scientific evidences.



## **Sponsorship and Support**

















































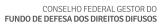










































# Events and Institutional Representations

## **Public Security Order of Merit**

The President of the BFPS, Renato Sergio de Lima, was awarded the Merit of Public Safety, offered by the Ministry of Public Safety.



### Santo Dias Human Rights Award

Samira Bueno, Executive Director of the BFPS, was awarded with the Santo Dias Human Rights Award in the Legislative Assembly of São Paulo.



## Meetings with candidates in the 2018 elections

Always open for dialoguing, the BFPS discussed the challenges of public safety with five representatives of the campaigns and candidates running for Presidency. It also held two meetings with candidates running for the legislative.

the 12th BFPS Annual Meeting, a <u>debate on public</u> safety with the representatives of the candidates running for presidency took place. The event was held in concert with the Violence Monitor (news portal).



G1 Aug/2018

#### **Institutional Councils**

The BFPS was represented throughout 2018 at the National Public Safety and Social Defence Council, at the Consultative Council of the Police Ombudsmen of the State of São Paulo and at the board of the Avon Institute.

### Public Ministry National Council

The BFPS and the National Council of the Public Prosecution Office have signed a technical cooperation agreement to carry out the Clinical Project of Analysis on the Use of Force.

# Subjects in proceedings in the National Congress

In 2018, nine legislative matters in the Chamber of Deputies cited data produced by the Brazilian Public Security Forum to subsidize the proposals. They consisted of five bills, two Constitutional Amendment Proposals and two Commission Reports. In the senate, 13 legislative quotes subsidized by BFPS data were identified.

#### **Events**

The BFPS was represented by its team in **37** external events, **32** of which happened in Brazil and **5** overseas.

## Board of Associates



Ana Amélia Campos Toni Antônio Carlos Carballo Blanco Arthur Trindade Maranhão Costa Carlos Alberto Pereira Carlos Roberto Sant'Ana da Rosa Cássio Thyone Almeida de Rosa Claudio Chaves Beato Filho Cristiane do Socorro Loureiro Lima Danillo Ferreira do Nascimento Denis Fernando Mizne Eduardo Jorge de Albuquerque Machado Moura Eduardo Pazinato da Cunha Flizabeth da Cunha Sussekind Elizabeth Leeds Fábio Duarte Fernandes Guaracy Mingardi

Haydée Glória Cruz Caruso Humberto de Azevedo Viana Filho Ivone Freire Costa Jacqueline de Oliveira Muniz Jésus Trindade Barreto Júnior João José Vasco Peixoto Furtado João Trajano de Lima Sento Sé Jorge Antônio Barros da Costa José Ignacio Cano Gestoso José Luiz de Amorim Ratton Júnior José Marcelo Sallovitz Zacchi Iosé Vicente Tavares dos Santos Iúlio Cezar Costa Julita Tannuri Lemgruber Luciane Patricio Braga de Moraes Luciene Magalhães de Albuquerque Luís Flávio Sapori Marcelo Barros Correia Marcelo Ottoni Durante

Marcos Aurélio Veloso e Silva Marcos Flávio Rolim Michel Misse Naldson Ramos da Costa Paula Ferreira Poncioni Paulo Celso Pinheiro Sette Câmara Pedro Luis Rocha Montenegro Renato Sérgio de Lima Roberto Maurício Genofre Robson Sávio Reis Souza Rodrigo Ghiringhelli de Azevedo Rubem César Fernandes Sérgio Roberto de Abreu Severo Augusto da Silva Neto Silvia Ramos de Souza Túlio Kahn

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